

State Department of Transportation Chief Executive Officers

[Click on the state to jump to the CEO biographical information for that state](#)

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Colorado	Minnesota	South Dakota
Connecticut	Mississippi	Tennessee
Delaware	Missouri	Texas
District of Columbia	Montana	Utah
Florida	Nebraska	Vermont
Georgia	Nevada	Virginia
Hawaii	New Hampshire	Washington
Idaho	New Jersey	West Virginia
Illinois	New Mexico	Wisconsin
Indiana	New York	Wyoming
Iowa	North Carolina	
Kansas	North Dakota	
Kentucky	Ohio	



Duncan Joseph (Joe) McInnes
Director
Alabama Department of Transportation

Governor Bob Riley appointed Joe McInnes to serve as Alabama's Transportation Director. He assumed his responsibilities in January 2003.

In a statement to his fellow Alabamians, Mr. McInnes said "I want each of you to know the tremendous pride I have as I begin my work with the Alabama Department of Transportation. This department is, and always has been, a vital part of our State government and I hope to continue its reputation of outstanding service to the citizens of Alabama".

Mr. McInnes comes to the Department of Transportation from the private sector. He worked for Blount International for 25 years and retired as Executive Vice President and Chief Administrative Officer. Blount, Inc. was founded in 1946. Today, Blount International, Inc. is a diverse, high-performing industrial company consisting of two business segments: The Outdoor Products Group and the Industrial and Power Equipment Group. These segments operate worldwide and manufacture and distribute products in more than 100 countries around the world. <http://www.blount.com/>

Mr. McInnes has a long history of civic and community involvement, with past service as President of the Montgomery United Way, President of the Tuckabatchee Area Council Boy Scouts of America, Director of the Montgomery Area Chamber of Commerce, Director of the Alabama Humanities foundation and Trustee of the Montgomery Museum of Fine Arts, to name just a few of his accomplishments.

Contact Information:

Alabama Department of Transportation
Joe McInnes, Transportation Director
Alabama Department of Transportation
1409 Coliseum Blvd. (zip 36110)
PO Box 303050
Montgomery, AL 36130-3050
(334) 242-6311
(334) 262-8041 Fax
(334) 242-6319 Donald W. Vaughn, Chief Engineer/Deputy Director
Web Site: <http://www.dot.state.al.us>



Leo von Scheben, P.E., P.L.S., F.SAME, MBA

Commissioner

**Alaska Department of Transportation and Public
Facilities**

Leo von Scheben, 65, is a registered professional engineer and land surveyor who has lived in Alaska since 1963. He received his B.S. degree in Industrial Engineering from the University of Florida in Gainesville, a B.S. degree in Civil Engineering from Bradley University in Peoria, Illinois, and a MBA from the University of Alaska Anchorage. He was one of the four founding

partners of an architectural, engineering, land surveying and planning firm with offices in Alaska and the Pacific Northwest.

He has represented the Society of American Military Engineers (S.A.M.E.) on the Anchorage Post Industrial Liaison Committee, member of the 2006 S.A.M.E Executive Group and Commissioner to the Alaska Private Industry Council. He was voted Alumni of the Year by Bradley University. He belongs to the American Society of Civil Engineers and the Alaska Society of Professional Land Surveyors.

Von Scheben was featured in "How to Form a Successful Design/Build Alliance" in the January 2006 edition of the Professional Services Management Journal (PSMJ).

Contact Information:

Alaska Department of Transportation & Public Facilities
Leo von Scheban, Commissioner
Department of Transportation & Public Facilities
3132 Channel Drive
Juneau, AK 99801-2500
(907) 465-3900
(907) 586-8365 Fax
(907) 465-3906 Frank Richards, Deputy Commissioner, Highways and Public Facilities
Web Site: <http://www.dot.state.ak.us>
Commissioner_DOTPF@dot.state.ak.us



John S. Halikowski

Director

Arizona Department of Transportation

John served for twelve years as the Director of Research at the Arizona House of Representatives where he was responsible for drafting, presenting, researching and working with affected constituencies on transportation related legislation. He was deeply involved in major legislation that included the Maricopa County Transportation plan; State Highway Construction Acceleration; Privatization; DUI; Transportation Finance and Graduated Driver Licensing.

Prior to that, he spent six years at ADOT serving in various capacities including, as Executive Assistant to the MVD Director; Deputy Director, Driver License Program; Legislative Liaison; MVD Customer Services and Central Processing Administrator and MVD Deputy Director and Operations Chief.

John received his Bachelor of Arts Degree in Communications and graduated summa cum laude, from Arizona State University.

Contact Information:

Arizona Department of Transportation
John Halikowski, Director
Department of Transportation
206 S. 17th Avenue
Phoenix, AZ 85007
(602) 712-7227
(602) 712-6941 Fax
Web Site: <http://www.dot.state.az.us>



Dan Flowers

Director

Arkansas State Highway and Transportation Department

Arkansas State Highway and Transportation Department Director Dan Flowers has been with the Arkansas State Highway and Transportation Department for 36 years and has served as Director since 1994. He is a past president of the American Association of State Highway and Transportation Officials, a member of the University of Arkansas ' Academy of Civil Engineering and serves on the Mack-Blackwell Transportation Center's Professional Advisory Board on the Fayetteville campus of the University of Arkansas.

Flowers has been recognized by Metroplan, Arkansas's largest metropolitan planning organization, for his efforts to promote intergovernmental planning and cooperation through new legislation. Flowers was presented with the prestigious 2005 Jack Evans Regional Leadership Award by the Metroplan Board of Directors at their meeting in Little Rock on January 25, 2006.

The award was presented to Flowers for providing outstanding leadership in the passage of Act 2275 of 2005, known as the Regional Mobility Act. The act allows an individual county, or a group of contiguous counties, to form a public corporation to address regional transportation problems. The regional mobility authorities would have limited power to implement local taxes and issue bonds to build and operate improvements to surface transportation systems.

"The Regional Mobility Authority Act is a potentially groundbreaking piece of legislation that could hold the key to metropolitan regions meeting their transportation needs in the future," stated Jim McKenzie, Executive Director of Metroplan. "Only a few states have anything like this, and the main reason Arkansas has it is because of the foresight and leadership of Dan Flowers."

Upon receiving the award, Flowers said, "I am pleased to have been a part of the legislative effort to pass the Regional Mobility Act, and am honored to receive this award. Many people worked hard to pass this important legislation, and I accept on behalf of all who helped in that process. My knowledge of Metroplan's efforts and how we work together on many issues makes this a special award."

The Jack Evans Regional Leadership Award was established by the Metroplan Board in 1993 to honor the late Mayor Jack Evans of Sherwood, Arkansas. It is given to an individual, group, company, or institution for providing outstanding public service.

Contact Information:

Arkansas Department of Transportation
Dan Flowers, Director of Highways & Transportation
State Highway & Transportation Department
10324 Interstate 30 (zip 72209)
P.O. Box 2261
Little Rock, AR 72203-2261
(501) 569-2211
(501) 569-2698 Fax
(501) 569-2214 Frank Vozel, Deputy Director & Chief Engineer
Web Site: <http://www.ahtd.state.ar.us>



Randell H. Iwasaki

Director

California Department of Transportation

Randell "Randy" Iwasaki is the Director of the California Department of Transportation (Caltrans).

Iwasaki manages the day-to-day operation of the Department, including an operating budget of \$14 billion and almost 23,000 employees.

A licensed civil engineer, Iwasaki has been with Caltrans for more than 26 years serving in a number of high profile engineering and management positions.

From July 2004 to November 2004, Iwasaki was appointed as the Department's Interim Director where he was responsible for California's state transportation system, including more than 50,000 lane miles of state highways stretching from Mexico to Oregon and from the Pacific Ocean to Nevada and Arizona.

During his Caltrans career, Iwasaki has spearheaded a number of transportation engineering innovations in California including the use of old tires in rubberized asphalt, the installation of LED red lights saving the state taxpayers more than \$2 million a year in power costs, and conversion of the Caltrans equipment fleet to clean burning fuels.

Iwasaki also serves on a number of national transportation panels. The panels include co-chairing an effort to encourage development and application of quiet pavement technologies to reduce highway noise in the United States. He is also the Technology Coordinating Committee Chair for the renewal portion of the Strategic Highway Research Program and most recently appointed the Chairman of ITS America.

Iwasaki earned his bachelor's degree in Engineering from California Polytechnic State University, San Luis Obispo, and a Master's in Engineering from California State University, Fresno.

Contact Information:

California Department of Transportation
Randell H. Iwasaki, Director of Transportation
Department of Transportation
1120 N Street
P. O. Box 942673
Sacramento, CA 94273-0001
(916) 654-5267
(916) 654-6608 Fax
Web Site: <http://www.dot.ca.gov>



Russell George
Executive Director
Colorado Department of Transportation

Russell George was appointed by Governor Bill Ritter to serve as the Executive Director for the Colorado Department of Transportation (CDOT) on January 20, 2007. In this position, Russ is charged with leading the Department in planning for and addressing Colorado's transportation needs. CDOT's mission is to provide the best multi-modal transportation system for Colorado that most effectively moves people, goods and information. In continuing this mission, Russ will oversee 3,300 employees working at more than 250 locations statewide and an annual budget of approximately \$1 billion.

Prior to his appointment with CDOT, Russ served as Executive Director for the Colorado Department of Natural Resources (DNR) from January 2004 to January 2007. At DNR, he oversaw the operations of nine agencies, which include: the Division of Wildlife; the Colorado Oil and Gas Conservation Commission; State Parks; the Colorado Water Conservation Board; the Division of Water Resources; the Division of Minerals and Geology; the State Land Board; Colorado State Forest Service; and the Colorado Geological Survey.

Russ also spent four years serving as the Director of the Colorado Division of Wildlife, where he managed and supported a wide range of wildlife programs including wildlife recreation, species conservation, game and non-game management and wildlife education.

Russ was a member of the Colorado House of Representatives from 1992 to 2000. During that time, he was named Legislator of the Year in 1994 and 1996 by the Associated Press' capitol reporter, and received awards from groups as diverse as the Colorado Bar Association, the Colorado School Boards Association, Colorado Bankers Association, Colorado Counties, Inc., and many others. In 1999, he was elected by his peers to be Speaker of the House. Russ was elected to the House of Representatives to represent District 57 (Moffat, Rio Blanco, Garfield and Pitkin Counties).

Russ is a graduate of Rifle High School, Colorado State University—where he was a Boettcher Scholar—and Harvard University Law School. After being admitted to the Colorado and Montana Bar Associations, he co-founded the Rifle law firm of Stuver & George, P.C., in 1976.

Russ is married to Neal Ellen George, who teaches elementary special education in their hometown of Rifle. They have four grown sons: Russell, Charles, Thomas and Andrew.

Contact Information:

Colorado Department of Transportation
Russell George, Executive Director
Department of Transportation
4201 E. Arkansas Ave.
Denver, CO 80222
(303) 757-9201
(303) 757-9656 Fax
(303) 757-9208 Margaret A. Catlin, Deputy Executive Director
Web Site: <http://www.dot.state.co.us>



Joseph F. Marie

Commissioner

Connecticut Department of Transportation

From April 22, 2008, News Release: Governor M. Jodi Rell announced today that she is nominating Joseph F. Marie of Scottsdale, Arizona as the new Commissioner of the Connecticut Department of Transportation. Mr. Marie is currently the Director of Operations and Maintenance for METRO, the regional public transit system for Phoenix, Arizona and he brings to his new position more than 22 years of transit industry experience in both the public and private sectors. He is a native of Massachusetts.

As senior operations officer, Marie is currently directing the start up and operations of the \$1.4 billion Central Phoenix/East Valley Rail System. This is part of a comprehensive program that involves more than \$5 billion in investment in public transit infrastructure. Marie previously served as Assistant General Manager of Operations for METRO TRANSIT in Minneapolis and has held executive positions with two Fortune 500 companies. He has also held senior transit positions in the States of Pennsylvania and Massachusetts.

“Joseph Marie is a seasoned, proven administrator with a strong background in public transit, which really is the future of transportation in Connecticut,” Governor Rell said. “Reforming and refocusing the DOT continues to be one of my top priorities. We all understand what is at stake and what is required. We know that a modern, integrated transportation system of roads, rails and airports is fundamental to a strong economy. We do need a new, highly focused agency and Joe Marie has the vision, organizational skills and experience to move the DOT forward to the next level.

“Joe not only understands the vital importance of building a comprehensive and integrated system of transportation infrastructure and services, he has spent his career implementing and managing those systems,” the Governor noted. “As Governor, I have led the way for the largest investment in decades in our transportation network—mass transit, rail service and road building. We need the best leadership possible to continue to bring change and improvement to the Department of Transportation as we build our 21st century transportation system.

Marie has published more than a dozen articles and papers in industry journals on equipment technology, operations and modal integration. His industry experience includes positions with rail equipment manufacturers Bombardier and Siemens. He received his Bachelors degree in Economics from Merrimack College in North Andover, Massachusetts and a Masters in Public Administration from Pennsylvania State University.

“The DOT is at a critical point in its history,” Governor Rell said. “It is one of the most important agencies in state government and it is responsible for policies and initiatives that will have a profound effect on our economy and quality of life now and in the future. We have made significant progress in setting a new direction. Joe recognizes the challenges we face and he is very much looking forward to addressing them head-on.

“I look forward to this new challenge and want to express my thanks to Governor Rell for her confidence in me,” Mr. Marie said. “I am eager to work with the talented, dedicated employees of the Connecticut DOT. I have a deep appreciation of the challenges they face. I know how important it is to succeed—and I know by working together and by listening and leading, that we can accomplish our important mission of transforming the delivery of transportation services in Connecticut.”

“Joe will implement a transportation strategy that recognizes the vital importance of mass transit, smart growth, transit-oriented development and the critical role of all forms of transportation in the maintenance and growth of our economy,” Governor Rell said. “My goal has been to build a 21st century transportation system to support and help grow our 21st century economy. We must continue to anticipate our future with the work we do today.”

The Governor thanked Deputy Commissioner H. James Boice for his service as Acting Commissioner while the national search committee completed its work.

The appointment will be effective in June. The nomination requires legislative approval.

Contact Information:

Connecticut Department of Transportation
Joseph F. Marie Commissioner
Department of Transportation
P. O. Box 317546 / 2800 Berlin Turnpike
Newington, CT 06131-7546
(860) 594-3000
(860) 594-3008 Fax
(860) 594-3000 H. James Boice, Deputy Commissioner
(860) 594-2001 Richard A. Martinez, Bureau Chief
Web Site: <http://www.ct.gov/dot>



Carolann Wicks

Secretary

Delaware Department of Transportation

Ms. Wicks, 45, most recently held the positions of Chief Engineer for the Department, and the Director of the Division of Transportation Solutions. Ms. Wicks has worked at the Department for more than 23 years, serving in several capacities, including Assistant Chief Engineer and Assistant Director for the Project Management Team. She was sworn in February 1, 2006.

She is a member of the American Association of State Highway Transportation Officials (AASHTO) Standing Committee on Highways and the AASHTO Transportation and Education Management Institute Steering Committee. She also is a member of the American Association of State Highway Engineers. Additionally, Carolann is a licensed engineer and has a bachelor's degree in civil engineering and a master's degree in public administration from the University of Delaware.

She lives in Townsend with her husband, Ken, and their daughter.

Contact Information:

Delaware Department of Transportation

Carolann Wicks, Secretary

Department of Transportation

Highway Administration Center

P. O. Box 778 Bay Road, Route 113

Dover, DE 19903-0778

(302) 760-2303

(302) 739-4329 Fax

(302) 760-2202 Keesha Wilson, Executive Assistant, Secretary's Office

Web Site: <http://www.deldot.gov/>



Gabe Klein

Director

District of Columbia Department of Transportation

Mayor Adrian Fenty announced the appointment of Mr. Gabe Klein as the permanent DDOT Director in December 2008. Mr. Klein is an entrepreneurial executive with over 12 years experience leading marketing, business development, and operations efforts for both start-up and established retail, transportation and technology-oriented companies. Along with a passion for public service, Mr. Klein brings to the position a commitment to quality customer service, a talent for developing innovative transportation solutions, and an entrepreneurial flair born of his experience in the private sector. Klein has proven experience partnering with government and business sectors in the District of Columbia.

He is the co-founder and most recently served as the Chief Executive Officer of On the Fly, an innovative, boutique food-service company with retail, wholesale, catering and events businesses all-in-one. In 2007, Klein and his On the Fly team designed and launched next-generation electric smartkarts, which deliver high quality natural foods to DC residents, workers and visitors in densely trafficked areas. He collaborated with the District Department of Transportation (DDOT) and Department of Consumer and Regulatory Affairs (DCRA), as well as the Smithsonian museum, local universities and private developers to place smartkarts in locations throughout the city.

From 2002 to 2006, Klein demonstrated his commitment to reducing America's carbon footprint as regional vice president of Zipcar, where he helped pioneer the concept of carsharing in the United States and built a thriving business model in the District. Within 4 years, membership grew by over 1000 percent and approximately 500 green vehicles were brought to the Washington metropolitan area. As a result, the region achieved profitable operating results. At the end of Klein's tenure at Zipcar, the city was the nation's largest carsharing city by membership and vehicles.

His forward-thinking approach initially developed as Director of Stores for Bikes USA, the nation's largest bicycle retailer, where he spearheaded growth and headed operations for the entire company from 1995 to 1999.

Klein earned a Bachelor of Science in marketing management from Virginia Tech in 1994, and has been a resident of the District of Columbia for 14 years.

Contact Information:

District of Columbia Department of Transportation

Gabe Klein, Director

Department of Transportation

2000 14th Street, N.W., 6th Floor

Washington, DC 20009

(202) 673-6813

(202) 671-0127 Fax

(202) 671-2800 John Deatrick, Chief Transportation Engineer

Web Site: <http://ddot.dc.gov/main.shtm>



Stephanie Kopelousos

Secretary

Florida Department of Transportation

Stephanie C. Kopelousos was appointed Secretary of the Florida Department of Transportation (FDOT) by Governor Charlie Crist on April 2, 2007. Prior to that appointment, she was named Interim Secretary by Governor Crist on January 2, 2007, after more than a decade of professional experience in state and federal public policy, with a particular emphasis in transportation. She oversees more than 7,000 employees and an annual budget of \$8 billion. The agency's mission is to provide a safe system of transportation that fuels our continued economic growth and enhances our quality of life.

Secretary Kopelousos has served in several capacities at the department since 2001. Prior to becoming Interim Secretary, Stephanie was FDOT's Chief of Staff, providing day-to-day management and directing legislative issues since December 2005. From 2001 to 2005, Secretary Kopelousos served as the primary federal liaison for the Florida Departments of Transportation and Community Affairs in Washington, D.C. Her policy portfolio included transportation, emergency management and disaster relief, and housing. She was instrumental in coordinating state efforts during passage of the reauthorization of the federal transportation bill and throughout two back-to-back hurricane seasons in 2004 and 2005.

Ms. Kopelousos entered public service in 1993 as a Legislative Assistant to Congresswoman Tillie K. Fowler, who represented Florida's 4th District including Jacksonville. She advised and supported Congresswoman Fowler in her capacities as Vice Chair of the House Republican Conference and Chair of the Transportation Subcommittee on Oversight, Investigations and Emergency Management with a focus on transportation and emergency management policy.

Ms. Kopelousos is a 1993 graduate of the University of Alabama.

Contact Information:

Florida Department of Transportation
Stephanie Kopelousos, Secretary of Transportation
Department of Transportation
605 Suwannee Street
Tallahassee, FL 32399-0450
(850) 414-5205
(850) 414-5201 Fax
Web Site: <http://www.dot.state.fl.us>



Vance C. Smith, Jr.
Commissioner
Georgia Department of Transportation

Vance C. Smith, Jr., was elected Commissioner of the Georgia Department of Transportation on June 18, 2009, and took office June 25, 2009.

He was elected to the Georgia House of Representatives in 1993 and has continuously served the 129th District, which includes Troup, Harris and Muscogee counties, since that time. He has been Chairman of the House Transportation Committee for the past five years and also most recently has served as a member of the Appropriations, Economic Development & Tourism, and Rules committees. In 2006 and 2007, he served as a floor leader for Governor Sonny Perdue. He co-chaired (with Senate Transportation Committee Chairman Jeff Mullis, R-Chickamauga) the General Assembly's 2007 Joint Study Committee on Transportation Funding.

Smith is a graduate of Columbus State University with a degree in economics. In addition to his public service career, he managed a family-owned construction and earth moving business which was in operation for nearly 60 years and specialized in golf course development among other projects.

A Georgia native, Smith was born in Columbus, but spent most of his life in Pine Mountain where he currently resides with his wife of 35 years, Michele. The couple has three grown children and five grandchildren. They attend St. Paul's United Methodist Church in Columbus.

Smith, 57, is a member of the Pine Mountain Chamber of Commerce and the Harris County Library Board. He served on the Harris County Commission from 1987-1990 and was chairman of that body in 1989- 1990. In addition, he has served as a board member for the Boy Scouts of America Chattahoochee Council, the West Georgia Technical College and the Harris County Chamber of Commerce. Smith is a 1997 graduate of the Leadership Georgia program.

Nationally, Smith has held posts with the Council of State Governments, the National Conference of State Legislatures, the Southern Legislative Conference and the American Legislative Exchange Council.

Contact Information:

Georgia Department of Transportation
Vance C. Smith, Jr., Commissioner
Department of Transportation
2 Capitol Square
Atlanta, GA 30334-1002
(404) 656-5206
(404) 656-3507 Fax
(404) 656-5212 Buddy Gratton, Deputy Commissioner
(404) 656-0610 Mike Thomas, Director of Planning, Data & Intermodal Development
(404) 656-5277 Gerald Ross, Chief Engineer
Web Site: <http://www.dot.state.ga.us>



Brennon T. Morioka

Director

Hawaii Department of Transportation

Morioka is responsible for upgrading and modernizing the state's transportation systems, including airports, harbors and highways. Morioka previously served as the deputy director—highways for the department. Prior to that, Morioka was as a senior geotechnical engineer in the Honolulu Office of URS Corporation, one of the largest engineering firms in the world. He also was as an engineer with Harding Lawson Associates and Metcalf & Eddy, Pacific.

Morioka was confirmed as state transportation director on March 7, 2008.

Contact Information:

Hawaii Department of Transportation

Brennon T. Morioka, Director of Transportation

Department of Transportation

869 Punchbowl Street

Honolulu, HI 96813-5097

(808) 587-2150

(808) 587-2167 Fax

(808) 587-2220 Glenn M. Yasui, Highways Administrator

Web Site: <http://hawaii.gov/dot>



Scott Stokes

Acting Director

Idaho Transportation Department

L. Scott Stokes, a second-generation Idaho Transportation Department employee and a 15-year veteran of the department, became deputy director Feb. 26, 2007. He joined the department as a staff engineer in the bridge section at Headquarters in 1992. A year later he was promoted to project development engineer for District 1 in Coeur d'Alene, working primarily on U.S. 95 widening projects south of Worley.

He returned to Boise in 1995 to become the state bridge engineer, a position he held for about a year when he was named District 1 Engineer and moved back to Coeur d'Alene. He graduated from Brigham Young University with a degree in civil engineering in 1983 and earned a master's, also in civil engineering, from BYU the following year. He worked in the private sector for about eight years before joining ITD.

A native of Salmon, Idaho, Stokes has lived in four of the state's six transportation districts (1, 3, 5, 6). His father Elden Sr. retired as a maintenance foreman in 1984 after a 40-year career.

Contact Information:

Idaho Transportation Department
Scott Stokes, Acting Director
Transportation Department
3311 W. State Street
P. O. Box 7129
Boise, ID 83707
(208) 334-8807
(208) 334-3858 Fax
(208) 334-8807 Scott L. Stokes, Deputy Director
Web Site: <http://itd.idaho.gov>



Gary Hannig

Secretary

Illinois Department of Transportation

From a press release: February 27, 2009. Governor Pat Quinn will name Representative Gary Hannig (D-Litchfield) as Director of the Illinois Department of Transportation tomorrow. Rep. Hannig, who is also Deputy Majority Leader in the Illinois General Assembly, has represented the 98th District, located in Montgomery, Christian and Macoupin Counties, since 1979.

“Gary Hannig has the experience, expertise and integrity to lead this important department,” said Governor Quinn. “As Transportation Secretary, Rep. Hannig will be dedicated to providing safe and cost-efficient transportation throughout Illinois.”

Rep Hannig, who is a Certified Public Accountant, was appointed Deputy Majority Leader for the 94th General Assembly and is an expert on the state budget. A senior member of the House, Rep. Hannig’s legislative record includes strong support for roads, education, agriculture and rural economic development. He lives in Litchfield with his wife, Betsy. (See attached document for additional biographical information.)

“I am honored Governor Quinn has nominated me to lead the Department of Transportation,” said Hannig. “I look forward to working with him in behalf of the people of Illinois.”

In addition to serving as Deputy Majority Leader, Rep. Hannig is the only downstate Democrat on the House Rules Committee.

The Illinois Department of Transportation seeks to provide safe, cost-effective transportation for Illinois in ways that enhance quality of life, promote economic prosperity, and demonstrate respect for our environment.

Past success for Illinois:

- Ensured that the State had budgets that filled the state’s needs in a fiscally responsible manner as the Chief Budget Negotiator for the House Democrats.

Experience:

- Illinois State House Representative for the 98th House District (1978-present)
 - o Assistant Democratic Leader for the 89th General Assembly
 - o Deputy Majority Leader for the 94th General Assembly
 - o Chief Budget Negotiator for House Democrats
 - o Committee assignments: Rules
- Certified Public Accountant (1975)

Organization Membership:

- Coal Country Chamber of Commerce
- Fusion Fitness Board
- Knights of Columbus

- Rotary
- Wolfpack Antique Car Club

Education:

- University of Illinois, BS in Accounting (1974)

Personal Information:

- Age: 56
- Wife: Betsy
- Hometown: Litchfield, IL

Contact Information:

Illinois Department of Transportation
Gary Hannig, Secretary
Department of Transportation
2300 S. Dirksen Parkway
Springfield, IL 62764
(217) 782-5597
(217) 782-6828 Fax
Web Site: <http://dot.state.il.us>

Michael Reed (no photo available)

Commissioner

Indiana Department of Transportation

From a press release: [Indiana Governor Mitch] Daniels has named Michael Reed, executive director of the Indiana Utility Regulatory Commission (IURC) since 2006, as the next commissioner.

Reed, of Cicero, led state and regional operations for GTE/Verizon over several decades. Early in his career he was the first quality director for GTE's largest subsidiary covering 13 states. He later directed annual expense and capital budgets of more than \$500 million as budget and finance director for GTE's Midwestern operation.

Reed was staff operations director, directing the regional headquarters organization from 1985 to 1989 and as state general manager for Indiana, Kentucky and Texas for eight years. At the IURC, Reed has responsibility for all utility industry matters in electricity, water, sewer, natural gas, pipeline safety and consumer affairs.

Contact Information:

Indiana Department of Transportation
Karl Browning, Commissioner
Department of Transportation
Indiana Government Center North
100 N. Senate Avenue Room N758
Indianapolis, IN 46204-2249
(317) 232-5525
(317) 232-0238 Fax
Web Site: <http://www.indot.in.gov/>



Nancy J. Richardson

Director

Iowa Department of Transportation

Nancy Richardson has served as the Director of the Iowa Department of Transportation since October 2005. Richardson has served the Iowa Department of Transportation since 1982, including four years as the Administration Division Director. Prior to her appointment as agency Director, Richardson served 12 years as the agency's Operations and Finance Division Director. A graduate of the University of Iowa, Richardson is a member of several boards and commissions including the Technology Governance Board, the Interstate Cooperation Commission and the American Association of Highway and Transportation Officials.

Contact Information:

Iowa Department of Transportation

Nancy J. Richardson, Director

Department of Transportation

800 Lincoln Way

Ames, IA 50010

(515) 239-1111

(515) 239-1120 Fax

(515) 239-1131 Dan Franklin, Director, Office of Policy & Legislative Services

Web Site: <http://www.state.ia.us/government/dot>



Deb Miller
Secretary
Kansas Department of Transportation

Governor Kathleen Sebelius appointed Deb Miller to Secretary of Transportation effective January 13, 2003. She is the first woman to lead the Kansas Department of Transportation (KDOT) and its more than 3,200 employees. Ms. Miller has more than 20 years of experience in the field of transportation as well as extensive experience in working with political leaders. She was closely involved in the development of the state's two largest public works programs: the 1989 Comprehensive Highway Program (CHP) and the 1999 Comprehensive Transportation Program (CTP).

Since becoming Secretary, Ms. Miller has helped shape national transportation policy as a member of several national transportation boards and committees. In 2008 she became chairman of the national Transportation Research Board's Executive Committee after serving as vice-chairman the previous year.

Ms. Miller also serves as chair of the Standing Committee on Planning of the American Association of State Highway Transportation Organizations. She chaired a panel that oversaw the development of the "Commuting in America III" report, and is a member of a blue ribbon panel of the National Surface Transportation Policy and Revenue Study Commission.

Ms. Miller came to KDOT after four years with HNTB, a nationwide firm of architects, engineers, and planners. At HNTB, she provided strategic planning and public communication assistance to state Departments of Transportation and municipalities.

Her role as Secretary is her second tour of duty with KDOT. From 1986 to 1997 she was the Director of the Division of Planning and Development.

Ms. Miller is a 1976 magna cum laude graduate of Kansas State University with a Bachelor of Arts degree in sociology.

Contact Information:

Kansas Department of Transportation
Debra L. Miller, Secretary of Transportation
Department of Transportation
Eisenhower State Office Building
700 Harrison
Topeka, KS 66603-3754
(785) 296-3461
(785) 296-1095 Fax
(785) 296-3285 Jerome T. Younger, Assistant Secretary/State Transportation Engineer
(785) 296-2252 Mike Crow, Director of Planning & Development
Web Site: <http://www.ksdot.org>

Mike Hancock (no photo available)

Interim Secretary

Kentucky Transportation Cabinet

Hancock, a professional engineer and career employee of the Transportation Cabinet, was chief of staff until his appointment as state highway engineer last September. Prior to being chief of staff, he served eight years as deputy state highway engineer for program planning and management.

Contact Information:

Kentucky Transportation Cabinet
Mike Hancock, Interim Transportation Secretary
Kentucky Transportation Cabinet Building
200 Mero Street
Frankfort, KY 40622
(502) 564-5102
(502) 564-9540 Fax
Web Site: <http://www.kytc.state.ky.us/>



William D. Ankner

Secretary

Louisiana Department of Transportation and Development

Governor Bobby Jindal has named Dr. William D. Ankner as DOTD's new Secretary. Dr. Ankner comes to Louisiana from Missouri where he was responsible for creating and running the Missouri Transportation Institute and was a principal in his own consulting firm. Dr. Ankner served seven years, from 1996-2003, as CEO of the Rhode Island Department of Transportation and has held senior management positions in the Delaware DOT, New Jersey DOT and the Port Authority of New York and New Jersey. Most recently he served as a panelist to the US Controller General's Transportation Finance Focus Group and as a participant with the National Surface Transportation Policy and Revenue Study Commission's Blue Ribbon Panel of Transportation Experts.

Contact Information:

Louisiana Department of Transportation and Development

William D. Ankner, Secretary

Department of Transportation and Development

P. O. Box 94245 Capitol Access Rd.

Baton Rouge, LA 70804-9245

(225) 379-1200

(225) 379-1851 Fax

(225) 379-1234 William H. Temple, Chief Engineer

(225) 379-1200 Vacant, Deputy Secretary

Web Site: <http://www.dotd.state.la.us/>



David Cole
Commissioner
Maine Department of Transportation

Governor John E. Baldacci of Maine named David A. Cole Commissioner of the Maine Department of Transportation in February of 2003. Mr. Cole was confirmed by the Maine Senate and assumed office in March of 2003. As Commissioner of MaineDOT, he oversees a department of 2,400 employees with a biennial operating budget of over \$1 billion. MaineDOT is responsible for planning, building, and maintaining Maine's transportation system, including highways, bridges, mass transit, railroads, ferries, and bicycle and pedestrian trails.

Prior to his appointment as Commissioner, Mr. Cole served eight years as President and Chief Executive Officer of the Eastern Maine Development Corporation, a non-profit economic development organization serving a six-county region in Eastern Maine. There, Commissioner Cole oversaw a wide range of programs and initiatives, focusing on entrepreneurial development, regional initiatives, and advocacy at the local, state, and national levels. He has extensive experience in the areas of development finance, deal structuring and negotiation, strategic planning, and resource development, and is an AEDC Certified Economic Developer. Commissioner Cole serves on the Board and is Treasurer of the Maine Port Authority; serves on, and is past president of, the Economic Development Council of Maine; serves on the Board of Directors of the American Association of State Highway and Transportation Officials (AASHTO); and is Vice Chairman of the AASHTO Subcommittee on Intermodal Transportation and Economic Development.

Commissioner Cole is a native of Lincoln, Maine, and a graduate of the University of Maine with B.S. and Master of Public Administration degrees. He lives in Brewer, Maine with his wife Karen and twin sons, Alexander and Jonathan.

Contact Information:

Maine Department of Transportation
David Cole, Commissioner
Department of Transportation
Transportation Building
State House Station 16
Augusta, ME 04333-0016
(207) 624-3003
(207) 624-3001 Fax
(207) 624-3004 Gregory G. Nadeau, Deputy Commissioner, Policy, Planning and Communications
(207) 624-3011 John E. Dority, Chief Engineer
Web Site: <http://www.state.me.us/mdot>



Beverley K. Swaim-Staley

Secretary

Maryland Department of Transportation

Governor Martin O'Malley appointed Beverley K. Swaim-Staley as Secretary of the Maryland Department of Transportation (MDOT) in September 2009. As Secretary, Ms. Swaim-Staley oversees the Maryland Department of Transportation, which includes five modal administrations with 9,000 employees and a \$3.8 billion annual budget, and the Maryland Transportation Authority. The Secretary is responsible for the operations of the Maryland State Highway Administration, the Maryland Transit Administration, the Motor Vehicle Administration, the Maryland Port Administration, and the Maryland Aviation Administration. Ms. Swaim-Staley also serves as Chairman of the Maryland Transportation Authority, Chairman of the Maryland Port Commission and Chairman of the Maryland Aviation Commission.

Prior to assuming the position of Secretary, Ms. Swaim-Staley served as Deputy Secretary of MDOT. She was appointed to the position by Governor O'Malley in January 2007. With the appointment, Ms. Swaim-Staley returned to the position of Deputy Secretary that she held from 1999 through 2003.

During more than twelve years of service at MDOT that began in 1993, Ms. Swaim-Staley has amassed a wealth of transportation management experience. She served as Chief Financial Officer for MDOT from 1993 through 1998. In that capacity, she managed the Department's annual budget and handled financial planning, budgeting, accounting and information technology. The position also served as a policy advisor on fiscal and legislative issues to the Secretary and the Deputy Secretary and served as the Secretary's representative on the State Debt Affordability Committee. She broadened her transit management experience in 1998 when she was selected to serve as Assistant Director for Financial Management for the Washington Metropolitan Transit Authority before returning to MDOT as Deputy Secretary in 1999. From 2001 through 2002, Ms. Swaim-Staley held the dual positions of Deputy Secretary and Executive Director of the Maryland Aviation Administration. She also served as the interim Administrator of the Maryland Transit Administration in 2002.

Ms. Swaim Staley began her career in public service as a financial analyst for the Maryland General Assembly, monitoring the fiscal impacts of State legislation regulations and the State transportation budget. She also staffed the budget committees on debt affordability, spending affordability and the State's capital budget.

Ms. Swaim-Staley received her Bachelors in Political Science and her Masters in Contemporary Government from Hood College in Frederick. A native of Hagerstown, Maryland, Ms. Swaim-Staley resides in Anne Arundel County with her husband.

Contact Information:

Maryland Department of Transportation
Beverley K. Swaim-Staley Secretary of Transportation
Department of Transportation
Office of the Secretary
P. O. Box 548
7201 Corporate Center Drive
Hanover, MD 21076
(410) 865-1000
(410) 865-1334 Fax
(410) 865-1000 Beverley Swaim-Staley, Deputy Secretary
Web Site: <http://www.mdot.state.md.us/>



Jeffrey B. Mullan

Secretary and CEO

Massachusetts Department of Transportation

Tuesday, September 15, 2009 – Governor Deval Patrick today announced that he will appoint Jeffrey B. Mullan as Secretary and CEO of MassDOT, the new streamlined transportation organization created by the landmark transportation reform law the Governor signed in June. MassDOT will launch on November 1, 2009.

Mullan, an expert in the transportation field who has served in leadership positions at Massachusetts transportation agencies and authorities since 2007, was a key architect of the reform plan designed to reverse decades of neglect, modernize the state's transportation network and begin re-investing in infrastructure across the Commonwealth. Currently the executive director of the Massachusetts Turnpike Authority, he is overseeing the abolition of the Turnpike Authority and leading an inter-agency Highway Integration Team responsible for creating the MassDOT Highway Division that will incorporate MassHighway, Turnpike, Tobin Bridge and Department of Conservation and Recreation assets.

Prior to 2007, Mullan worked for 14 years at Foley Hoag LLP, where he was a partner and the co-chair of the firm's administrative law practice. While at Foley, he represented many public sector clients on redevelopment and transportation projects. He also represented the Commonwealth in the creation of the Rose Fitzgerald Kennedy Greenway Conservancy in 2004. Before joining Foley Hoag, Mullan worked at the Massachusetts Highway Department.

A Worcester native, Mullan is a graduate of the University of Massachusetts and earned a JD from the Suffolk University School of Law. He lives with his wife and their three teenage sons in Milton, where he is a member of the Board of Appeals.

Contact Information:

Massachusetts Department of Transportation
Jeffrey B. Mullan, Secretary and CEO
Massachusetts Department of Transportation
10 Park Plaza, Suite 3170
Boston, MA 02116-3973
(617) 973-7000
(617) 523-6454 Fax
Web Site: <http://www.eot.state.ma.us/>



Kirk T. Steudle, P.E.

Director

Michigan Department of Transportation

Born and raised in Adrian, Michigan, Kirk T. Steudle began his career with the Michigan Department of Transportation (MDOT) in 1987. As a registered professional engineer, Steudle has been engaged in all aspects of Michigan transportation, most recently as Chief Deputy Director. On March 4, 2006, he was appointed State Transportation

Director.

Steudle is responsible for administering a highway program with 9,716 miles of state trunkline and 4,400 state highway bridges, a department with 2,800 employees statewide, and multi-modal transportation programs that include transit, rail, air, marine/port and nonmotorized transportation. At his appointment, Gov. Jennifer M. Granholm said: "Kirk Steudle is an internationally recognized leader in transportation system management, and he understands that the condition of Michigan's entire transportation system is critical to economic growth, job creation and quality of life."

Steudle's past assignments include serving as Bay Region Engineer from 2002 to 2003, with responsibility for administering and delivering transportation programs and services for the 13-county region surrounding the Saginaw Bay area. He also was Deputy Region Engineer for the Metro Detroit Region from 1999 to 2002, overseeing highway and transit programs in populous Wayne, Oakland and Macomb counties.

During his 19 years at MDOT, Steudle has chaired many committees, ranging from specifications for construction to warranties to leadership conferences to employee mentor programs. He represents MDOT on the Michigan Transportation Asset Management Council and chairs the AASHTO Subcommittee on Asset Management. In August 2004, he was a member of the National Asset Management Delegation conducting a Transportation Asset Management Seminar in Riga, Latvia, for the countries of Estonia, Latvia, and Lithuania. In April 2005, he participated in the FHWA/AASHTO International Scan regarding Asset Management in Australia, New Zealand, Canada, and England.

Steudle currently plays a leadership role in development of Vehicle Infrastructure Integration (VII), working with Original Equipment Manufacturers (OEMs) to grow Michigan's economy. VII is the technology that enables vehicles to communicate with the road network to promote greater safety and mobility.

Steudle is a graduate of Adrian High School and Lawrence Technological University, where he earned a Bachelor of Science degree in Construction Engineering. He also served on the Essexville City Council from 1995 to 1999.

Steudle and his wife Marilyn have two children and live in South Lyon. His family still lives in Adrian, as does his wife's. In his spare time, Steudle coaches a team of elementary and middle school children in Destination Imagination, a program designed to teach creative thinking, teamwork, technical innovations and performance skills.

Contact Information:

Michigan Department of Transportation
Kirk Steudle, Director
Department of Transportation
Murray D. Van Wagoner Building
425 West Ottawa St.

P.O. Box 30050
Lansing, MI 48933
(517) 373-2114
(517) 373-8841 Fax
Web Site: <http://www.mdot.state.mi.us>



Tom Sorel

Commissioner

Minnesota Department of Transportation

News Release, April 21, 2008 - Governor Tim Pawlenty today appointed Tom Sorel as Commissioner of the Minnesota Department of Transportation (Mn/DOT).

Mr. Sorel currently heads the Federal Highway Administration (FHWA) division office in Minnesota. The FHWA is a part of the U.S. Department of Transportation (USDOT) and provides financial and technical support to state and local governments for constructing and preserving America's highway system. He starts at Mn/DOT on Monday, April 28.

Mr. Sorel, 51, has held various positions with the FHWA since 1978 including Major Project Team Leader at the agency's headquarters in Washington, D.C. and Director of Planning and Program Development and Chief of Technology Services in Albany, New York. During the 2002 Winter Olympic Games in Salt Lake City, Mr. Sorel was the USDOT liaison for federal transportation issues and led the effort to build the infrastructure for the event.

"With 30 years of transportation experience and a civil engineering background, Tom Sorel is the right person to lead Mn/DOT," Governor Pawlenty said. "Minnesota has invested more in roads over the last five years than ever before. Tom Sorel will provide the leadership as we continue to build a modern and efficient transportation system for Minnesota."

Mr. Sorel received his degree in civil engineering from State University of New York in Buffalo and his Master of Business Administration from Thomas College in Maine. He has also received a Certificate of Conflict Management from Cornell School of Industrial/Labor Relations and an Associate Certificate Project Management from George Washington University.

In addition to many FHWA performance awards, he received the Presidential Honor for leading the federal transportation response, recovery, and rebuilding efforts in Minnesota in the aftermath of the I-35W Bridge Collapse. He currently serves on the boards of the Center for Transportation Studies at the University of Minnesota, Minnesota Guide Star, and the Transportation Engineering and Road Research Alliance.

Contact Information:

Tom Sorel, Commissioner
Minnesota Department of Transportation
395 John Ireland Boulevard
St. Paul, MN 55155-1899
(651) 366-4806
(651) 366-4795 Fax
(651) 366-4807 Lisa Freese, Deputy Commissioner
Web Site: <http://www.dot.state.mn.us/>



Larry L. "Butch" Brown, Sr.

Executive Director

Mississippi Department of Transportation

Larry L. "Butch" Brown Sr., of Natchez, Miss., is a longtime businessman and the former mayor of Natchez serving in that position from 1992-2000. A graduate of the University of Southern Mississippi with degrees in management and marketing, he served in the school's department of marketing and management as an instructor for seven years. After leaving USM he continued his business ventures in the areas of transportation, warehousing, real estate, wholesaling, and the hotel trade. He has served on the Executive Board of Directors of the Mississippi Business Finance Corporation, White House Conference on Small Business, the US Department of Commerce-Industry Sector Advisory Committee on Trade Policy, and was a member and former chairman of the Mississippi Louisiana Bridge Authority responsible for funding construction of the new Natchez/Mississippi River Bridge.

Awards received by Brown include the Governor's Golden Glove; the Mississippi Volunteer of the Year Laureate; the 1996 and 2000 NLC City Cultural Diversity Award; INC. Magazine's INC. 500 Award, which recognizes the fastest growing privately held corporations in America; and during Brown's service as mayor, Natchez received several times the Most Livable Community Award given by the Mississippi Municipal Association.

Brown is married to the former Shields Godfrey and is the father of three children, Larry L. Jr., Coyle Sessions, and Caroline (deceased). He is a member and former deacon of the First Presbyterian Church in Natchez.

Contact Information:

Mississippi Department of Transportation
Larry "Butch" Brown, Executive Director
Department of Transportation
MDOT Administration Building
401 North West Street
P. O. Box 1850
Jackson, MS 39201
(601) 359-7002
(601) 359-7050 Fax
Web Site: <http://www.mdot.state.ms.us>



Pete Rahn

Director

Missouri Department of Transportation

As director of the Missouri Department of Transportation, Pete Rahn oversees the work of more than 6,000 employees who plan, build and maintain the state's transportation system. This includes 32,000 miles of highways and the state support of aviation, rail, transit, and port systems. Rahn assumed his position in September 2004.

At the national level, he is vice-president of the American Association of State Highway and Transportation Officials, as well as a member of its board of directors and chairman of its Standing Committee on Highway Traffic Safety. He also serves on the executive committee of the Transportation Research Board, as well as its Task Force on Accelerating Innovation in the Highway Industry.

From 1995-2002 he held the post of Cabinet Secretary, New Mexico State Highway and Transportation Department. Prior to that, he was an executive at several large companies,

Rahn graduated from New Mexico State University with a bachelor of arts in government and a bachelor of science in planning.

Rahn was raised in New Mexico. He and his wife, Sue, have two children. His free time is spent enjoying family and outdoor activities.

Contact Information:

Missouri Department of Transportation

Pete Rahn, Director

105 West Capitol Avenue

P. O. Box 270

Jefferson City, MO 65102

(573) 751-4622

(573) 526-6555 Fax

(573) 751-3692 Kevin Keith, Chief Engineer

Web Site: <http://www.modot.state.mo.us>



James Lynch

Director

Montana Department of Transportation

Mr. Lynch is the Chair of AASHTO's subcommittee on Highway Transport. He was appointed as Director of Montana DOT on January 3, 2005. Mr. Lynch was previously the Public Policy Advisor for Oldcastle Materials NW Group in Kalispell. He worked as the President and CEO for Pack and Company in Kalispell for fifteen years, and spent eight years as the General

Manager of Highway Maintenance for Johanson Construction in Spokane, Washington. Lynch is a pilot, with airplane single engine land, multi-engine, instrument and helicopter ratings. He graduated from Gonzaga Prep in Spokane and received his bachelor's of science degree from Kean University in Union, New Jersey. He is married to Pam. They have two sons and one daughter.

Contact Information:

Montana Department of Transportation

James Lynch, Director

Department of Transportation

2701 Prospect Avenue

Helena, MT 59620-1001

(406) 444-6201

(406) 444-7643 Fax

(406) 444-6206 Loran Frazier, Administrator, Highways

& Engineering Division/Chief Engineer□□

(406) 444-3445 Lynn Zanto, Admin., Rail, Transit & Planning Div.□□

Web Site: <http://www.mdt.mt.gov>□□



Monty Fredrickson

Director

Nebraska Department of Roads

Gov. Dave Heineman today announced that he has appointed Monty Fredrickson of Lincoln to be the Director and State Engineer of the Nebraska Department of Roads (NDOR).

Fredrickson, 62, took over as Acting Director in June and has served as Deputy Director of Engineering since 1992. He officially begins today as Director.

“I’m pleased to welcome Monty to my cabinet,” Gov. Heineman said. “He knows and understands every aspect of the Department of Roads. He works closely with federal officials and others across the state. Monty has the knowledge, professionalism and experience to be a superb director.”

As head of engineering services for NDOR, Fredrickson ran a division coordinating bridge, traffic and right-of-way studies; designing, planning and developing roadways and road improvement projects; overseeing materials and research; and working with officials in city and county government to coordinate local roads projects.

He started his career at the department in 1970, working as a survey chief and inspector for the department’s Omaha construction district. He came to Lincoln to work as a designer the following year, working his way up to assistant design engineer over the next 17 years. In that time, he worked on projects for rural and urban areas, as well as expressway and Interstate projects.

He returned to Omaha, working for four years as District Two Engineer in charge of construction and maintenance before becoming Deputy Director of Engineering.

A native of Stromsburg, he was a mechanical engineer with Shell Oil Company in New Orleans for a year after graduating from the University of Nebraska–Lincoln in 1969 with a degree in civil engineering.

Fredrickson is a registered professional engineer.

Contact Information:

Nebraska Department of Roads
Monty Fredrickson, Director and State Engineer
Department of Roads
1500 Nebraska Highway 2
P. O. Box 94759
Lincoln, NE 65809-4759
(402) 479-4615
(402) 479-4325 Fax
(402) 479-4671 Monty W. Fredrickson, Deputy Director, Engineering
(402) 479-4671 John R. Jacobson, Deputy Director, Operations
Web Site: <http://www.dor.state.ne.us>



Susan Martinovich

Director

Nevada Department of Transportation

Susan Martinovich has worked for the Nevada Department of Transportation for more than 23 years. In this position, she is responsible for the daily operations of the department that has an annual operating budget of \$674 million and 1,700 employees.

Prior to her appointment as deputy director/chief engineer in June 2003, she held a variety of positions within the department. Starting as a rotation engineer, she became familiar with the operations of NDOT. She was then promoted into the bridge division, where she was responsible for the design of several structures throughout the state. After six years, she was promoted to the design division, where, as principal design engineer, she was responsible for the early development of many of the major new freeway projects currently under construction. After six years, she was promoted to the director's office as assistant director of engineering. In this position, Ms. Martinovich was responsible for all of the pre-construction engineering divisions, including design, bridge, traffic, safety, right of way, location, and environmental.

Ms. Martinovich is also involved in national activities in the areas of project management, safety, and research. She is actively involved in the American Association of State Highway Transportation Officials, and currently serves as vice-chair for the Standing Committee on Highways and vice-chair of the Standing Committee on Highway Traffic Safety. She is also a member of the Standing Committee on Research and the Leadership and Engineering Management Committee. She is a member of many Transportation Research Board committees, including the Oversight Committee for SHRP-II, which will oversee the national research activities identified in SAFETEA-LU.

Ms. Martinovich has a bachelor's degree in civil engineering from the University of Nevada, Reno, and is a licensed professional engineer in Nevada and California. Ms. Martinovich is a native Nevadan and resides in Carson City with her husband and two sons.

Contact Information:

Nevada Department of Transportation

Susan Martinovich, Director

Department of Transportation

1263 S. Stewart Street

Carson City, NV 89712

(775) 888-7440

(775) 888-7201 Fax

Web Site: <http://www.nevadadot.com/>

George Campbell (no photo available)

Commissioner

New Hampshire Department of Transportation

Gov. John Lynch today swore in George Campbell of Portsmouth to serve as commissioner of the Department of Transportation.

“George Campbell is a proven leader and is highly regarded for his than 25 years of experience in the public and private sectors,” Gov. Lynch said. “George is a strong administrator who understands the challenges facing the Department of Transportation and who can build on the progress we are making in fixing our roads and bridges.”

Campbell became Maine’s economic development director in August of 1979, and was named commissioner of the Maine Department of Transportation in May 1980. He served as commissioner until 1984. Prior to his state service, Campbell was the town manager of three Maine municipalities.

After leaving state service, Campbell became a senior assistant vice president for Guilford Transportation of Billerica, Mass. In 1986, Campbell became president of Governmental Services, Inc., a Portland public policy and economic development consulting firm. Campbell was then named president of Pierce Atwood Consulting in Portland in 1997. He currently serves as principal of George Campbell & Associates, an economic development consulting firm.

Campbell served as a Portland city councilor from 1994 until 2000. From 1997-1998 he served as mayor of the city.

Campbell received his bachelor’s degree in public administration from the University of Maine in 1971. He later received a master’s of public administration from Maine.

Contact Information:

New Hampshire Department of Transportation
George Campbell, Commissioner
Department of Transportation
John O. Morton Bldg.
7 Hazen Drive, Room 190
P. O. Box 483
Concord, NH 03302-0483
(603) 271-3734
(603) 271-3914 Fax
Web Site: <http://www.nh.gov/dot>



Stephen Dilts

Commissioner

New Jersey Department of Transportation

Stephen Dilts was sworn in as Commissioner of the New Jersey Department of Transportation (NJDOT) on December 16, 2008. In his capacity as Commissioner, Steve also serves as Chairman of NJ TRANSIT, the New Jersey Turnpike Authority and the South Jersey Transportation Authority, overseeing a total of 17,000 employees, more than \$4 billion in capital funds and over \$2 billion in operating funds. NJDOT currently has an annual capital program valued at \$3.6 billion, which supports the movement of over \$7 billion worth of goods.

From 2002 to 2006, Steve served at the New Jersey Turnpike Authority, first as Chief of Staff, then as Deputy Executive Director, Operations. In this capacity, Steve managed the Maintenance, Toll and Operations departments. He assisted in the development and execution of plans for critical projects, including the consolidation of the Turnpike and Highway Authorities, One-Way Tolling, Express

E-ZPass, Turnpike and Parkway widening and the Statewide Traffic Management Center in Woodbridge.

Steve received a Bachelor of Arts degree in Political Science from Boston University and a Masters degree in Government Administration from the University of Pennsylvania, Fels Institute of Government. Steve and his wife, Elizabeth, reside in Hampton Borough, where he previously served as Mayor and Council President.

Contact Information:

New Jersey Department of Transportation
Stephen Dilts, Commissioner
Department of Transportation
1035 Parkway Avenue
PO Box 600
Trenton, NJ 08625
(609) 530-3536
(609) 530-3894 Fax
(609) 530-4314 Stephen Dilts, Deputy Commissioner
Web Site: <http://www.state.nj.us/transportation>



Gary Giron

Secretary

New Mexico Department of Transportation

Gary Girón was Born and raised in Santa Fe, New Mexico.

Gary has two masters' degrees one in Divinity and one in Business. Prior to being selected by Governor Bill Richardson to be the Cabinet Secretary of the Department of

Transportation Girón worked for the Governor as the Deputy Secretary for Business or Chief Financial Officer at the Department of Transportation, Deputy Secretary of Finance for the Department of Health and the Deputy of State Personnel where he worked directly with the Governor's staff to negotiate the three existing labor union agreement representing approximately 10 thousand State workers in New Mexico. He has 28 years of experience managing health care programs, facilities and a hospital.

Contact Information:

New Mexico Department of Transportation

Gary Giron, Cabinet Secretary

New Mexico Department of Transportation

Joe M. Anaya Building

1120 Cerrillos Road

P.O. Box 1149

Santa Fe, NM 87504-1149

(505) 827-5110

(505) 827-5469 Fax

(505) 827-5446 John Fenner, Executive Assistant

Web Site: <http://www.nmshtd.state.nm.us>



Stanley Gee

Acting Commissioner

New York State Department of Transportation

Stanley Gee was appointed by Governor David Paterson as Acting Commissioner of the New York State Department of Transportation (NYSDOT) effective May 8, 2009.

Prior to assuming the position of Acting Commissioner, Stan served as the Executive Deputy Commissioner of NYSDOT. As the Executive Deputy Commissioner, Stan functioned as the chief operating officer of the Department. Under his leadership, Stan focused on improving the performance and accountability of the Department and communicating results to its customers and employees.

At the national level, Stan is a member of the Transportation Research Board's Second Strategic Highway Research Program Oversight Committee, and Vice-Chair of the I-95 Corridor Coalition's Executive Board. Stan was recently appointed as Chair of the American Association of State Highway and Transportation Officials' Subcommittee on Organizational Management.

Stan came to New York State government in 2007 after a distinguished 36-year career with the Federal Highway Administration, an agency within the U.S. Department of Transportation. His most recent position was as the Massachusetts Division Administrator, where he led a multi-disciplinary staff overseeing the Commonwealth's \$550 million annual Federal-Aid Highway Program, which included constructing the country's largest and most complex transportation project, the Central Artery/Tunnel Project ("The Big Dig").

Stan began his career in transportation as a summer construction inspector with the State Department of Transportation while he attended Rensselaer Polytechnic Institute, where he obtained his B.S. in Civil Engineering.

Contact Information:

New York Department of Transportation

Stanley Gee, Acting Commissioner

Department of Transportation

50 Wolf Road

Albany, NY 12232

(518) 457-4422

(518) 457-4190 Fax

(518) 457-2345 Steven J. Hewitt, Director, Office of External Relations

Web Site: <https://www.nysdot.gov>



Gene Conti

Secretary

North Carolina Department of Transportation

EUGENE A. CONTI JR. - Gene Conti has over 30 years of public service and private business management experience. From 2001-2003, Conti, 62, served as Chief Deputy Secretary for the North Carolina Department of Transportation. He was responsible for cash management, safety initiatives, transportation planning and programming, and technology. Before his appointment to Chief Deputy Secretary in 2001, Conti served three years as Assistant Secretary for Transportation Policy at the United States Department of Transportation. He was a principal advisor to USDOT Secretary Rodney Slater on infrastructure, finance, transportation safety,

environmental impacts, economic growth, technology and mobility, and strategic planning. Conti worked as District Director for PBS&J's mid-South district, overseeing all business development efforts and community relations. Given his background and expertise, he consults nationally on transportation finance, programming, and management issues.

This is Conti's second cabinet level appointment. From 1995-1998, he served as Secretary of the Maryland Department of Labor, Licensing and Regulation.

Education

- Ph.D., Anthropology, Duke University, 1978
- M.A., Policy Sciences and Public Affairs, Duke University, 1978
- B.A., Sociology/Anthropology, Eastern Michigan University, 1971

Civic Involvement

- Member, AASHTO's Climate Change Steering Committee
- Chairman, AASHTO's Standing Committee on Rail Transportation
- Vice-Chair, NC Global Transpark Authority (2002-present)
- Member, Transportation Research Board of the National Academies (1998-2000, 2004-present)
- Member, North Carolina State Institute for Transportation Research and Education (2001-present)
- Past-Chair, USDOT Safety Council (1998-2001)
- Past-Chair, USDOT Task Force on Rural America (1999-2001)

Contact Information:

North Carolina Department of
Transportation
Gene Conti, Secretary
Department of Transportation
1507 Mail Service Center
1. S. Wilmington Street
Raleigh, NC 27611-5207

(919) 733-2520
(919) 733-9150 Fax
(919) 733-2520 Dan Devane, Chief Deputy
Secretary
(919) 733-7384 William Rosser, State
Highway Administrator
Web Site: <http://www.dot.state.nc.us/>



Francis G. Ziegler, P.E.

Director

North Dakota Department of Transportation

Francis G. Ziegler currently serves as North Dakota's Director of Transportation. Ziegler was appointed Director on October 5, 2006, by Governor John Hoeven. He had previously served as North Department of Transportation Director of the Office of Project Development.

Professional Experience:

Francis earned his Bachelor of Science degree in civil engineering from the North Dakota State University in 1970. Francis has worked for the Department of Transportation since 1970. Francis has served the state of North Dakota in a number of capacities for 36 years, including Director of the Office of Project Development, West Region Engineer, Assistant Chief Engineer (Operations), Construction Engineer, and Project and Resident Engineer.

Francis is a Professional Engineer with a background in field construction, statewide operations (construction and maintenance), planning and programming of projects, budget, environmental document preparation, and plan development.

Francis has also served on a number of civic organizations. He has been president of the Bismarck Park Board, the Bismarck Recreation Council, the Ronald McDonald House Board and the Bismarck Gymnastic Academy. He is a member of the American Society of Highway Engineers.

Francis is a native of Zeeland, North Dakota. He and his wife Jan, are residents of Bismarck; they have four children, and seven grandchildren.

Contact Information:

North Dakota Department of Transportation

Francis G. Ziegler, Director

Department of Transportation

608 E. Boulevard Avenue

Bismarck, ND 58505-0700

(701) 328-2581

(701) 328-1420 Fax

(701) 328-2584 Grant Levi, Deputy Director for Engineering

Web Site: <http://www.dot.nd.gov/>



Jolene M. Molitoris

Director

Ohio Department of Transportation

Ohio Department of Transportation Director Jolene Molitoris strengthens Governor Ted Strickland's commitment to moving Ohio into a prosperous new world by modernizing the state's multi-modal transportation system through collaboration and innovation.

"From her work in Washington and Ohio, Jolene is nationally recognized for her historic leadership in the transportation industry," said Governor Strickland, appointing her to the position in January 2009 and giving her the distinction as the department's first woman director since the establishment of the Ohio Department of Highways in 1905.

At the state level, Ms. Molitoris began her career at the Ohio Rail Transportation Authority (ORTA), achieving the position of Executive Director. During her tenure, Ohio led the nation in state-developed high speed rail planning. From ORTA, she was appointed Deputy Director for Rail at ODOT, where she worked with port authorities statewide to create 13 new short line railroads - the most in any state following the deregulation of the railroad industry. This initiative positively affected 220 industries and 40,000 jobs.

Appointed by President Bill Clinton in 1993, Ms. Molitoris was the first woman to head the Federal Railroad Administration. During her eight years in Washington, she led agency-wide changes to make significant improvements in safety and customer service. The changes resulted in the seven safest years in US railroad history. Her tenure was also highlighted by innovative efforts to develop public-private partnerships in financing national transportation improvements. Because of her achievements, Railway Age magazine named her one of the great 20th Century Railroaders.

In 2007, Governor Strickland appointed Ms. Molitoris as chair of the Ohio Rail Development Commission (ORDC), the first woman to lead that organization.

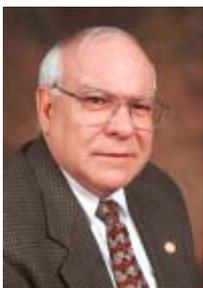
"In all that we do, ODOT will strive to integrate the many modes of transportation in this state, giving Ohioans real choices and connecting the investment of state dollars to the creation of new jobs and economic development," Director Molitoris said. "As director, I will work closely with our public and private partners to truly transform transportation and move Ohio into a prosperous new world."

Ms. Molitoris received her undergraduate degree from The Catholic University of America, Washington, D.C. and her graduate degree from Case Western in Cleveland. Among the awards she has received are the Ellis Island Medal of Honor, The WTS International Woman of the Year, the WTS DC Chapter and Columbus Chapter Woman of the Year, and the Sojourner Truth Award from the White House Women's Office.

Contact Information:

Ohio Department of Transportation
Jolene M. Molitoris, Director of
Transportation
Department of Transportation
1980 West Broad Street
Columbus, OH 43223

(614) 466-8990
(614) 466-0587 Fax
(614) 466-2448 Vacant, Assistant Director of
Transportation & Chief Engineer
Web Site: <http://www.dot.state.oh.us>



Gary Ridley

Director

Oklahoma Department of Transportation

Longtime transportation executive Gary Ridley was named Director of the Oklahoma Department of Transportation in August, 2001.

Ridley's journey up through the ranks provided him with first-hand insights into the whole spectrum of department operations.

His ODOT service dates back to 1965, when he joined the department as an equipment operator. He moved up to maintenance superintendent at Kingfisher in 1970 and traffic superintendent at Perry in 1979.

In 1983 he became field maintenance engineer at Perry, then advanced to Division Five Maintenance Engineer at Clinton in 1986. He became Division Engineer at Clinton in 1995.

He left ODOT in 1997 to become executive director of the Oklahoma Asphalt Paving Association. He returned to the department in January 2001 as Assistant Director for Operations.

During the Webbers Falls bridge disaster and reconstruction in the summer of 2002, He steered ODOT through the difficult and unprecedented time with innovation and flexibility.

Ridley is a native of Chicago and a registered professional engineer.

He and his wife, Eula, live in Yukon and have two children, Daphne and Joe.

Contact Information:

Oklahoma Department of Transportation
Gary Ridley, Director
Department of Transportation
200 N.E. 21st Street
Oklahoma City, OK 73105
(405) 521-2631
(405) 521-2093 Fax
(405) 522-1800 Gary Ridley, Director
(405) 521-2688 John M. Fuller, Deputy Director/Chief Engineer
Web Site: <http://www.okladot.state.ok.us/>



Matthew Garrett

Director

Oregon Department of Transportation

Governor Ted Kulongoski appointed Matthew Garrett as Director of the Oregon Department of Transportation (ODOT), effective December 19, 2005.

“Matt Garrett is a proven leader who recognizes the important relationship between building a strong transportation infrastructure and building a strong economy,” Governor Kulongoski said.

“This is a critical time for transportation in Oregon. The department is in the midst of the largest highway construction effort since the 1950s and is launching new projects throughout the state as a result of ConnectOregon. Matt’s expertise on transportation is diverse and extensive and I am confident that Oregon will be well-served by his leadership and benefit from his commitment to make our communities more accessible for citizens and for commerce.”

Garrett has served in several positions within ODOT since 1997, including chief of staff for former Director Bruce Warner, and as the Region 1 manager, which included the Portland area, for more than two years. Garrett, 47, holds a bachelors degree in political science from George Washington University, and served on Senator Mark O. Hatfield’s staff from 1993 to 1997. Garrett and wife, Laurie, live in Portland with their three daughters.

Additional Notes:

- Matthew Garrett was an expert presenter at the “Building Better Communities: Expanding Housing, Economic and Transportation Choices” Conference. The goals of the conference were to:
 1. Identify smart growth opportunities – and needed actions – for Central Oregon;
 2. Learn from smart growth successes achieved in Central Oregon and elsewhere;
 3. Expand transportation choices in the fast-growing Central Oregon region;
 4. Examine the links between transportation, land use, and urban design;
 5. Understand the transportation costs of housing; and
 6. Examine the economic impacts of smart growth on real estate.
- At the Oregon Sustainability Board Meeting, Matthew Garret discussed the Oregon Transportation Plan which embraces the concept of sustainability, the bridge program, the creation of a full-time sustainability coordinator position.

Contact Information:

Oregon Department of Transportation
Matthew Garrett, Director
Department of Transportation
355 Capitol Street, N.E.
Salem, OR 97301-3871
(503) 986-3289

(503) 986-3432 Fax
(503) 986-3289 Doug Tindall, Deputy
Director, Highway Division
Web Site: <http://www.odot.state.or.us/>



Allen D. Biehler, P.E.

Secretary

Pennsylvania Department of Transportation

Nominated by Gov. Edward G. Rendell, Allen D. Biehler, P.E., was confirmed by the State Senate as Pennsylvania's Transportation Secretary in February 2003.

Secretary Biehler is responsible for an organization of about 12,000 employees with an annual budget in excess of \$5 billion.

PennDOT owns and operates the nation's fifth largest state-owned highway system and administers one of the nation's largest grant programs for mass transit, rail freight and aviation. PennDOT also processes 30 million driver and vehicle customer service transactions each year, and operates the 12 Pennsylvania Welcome Centers which greeted over three-million visitors in 2002.

Before taking the lead at PennDOT, Secretary Biehler amassed 34 years experience in transportation engineering, planning, construction administration and public transportation management.

While a vice president at the international transportation consulting firm of DMJM+Harris, Secretary Biehler was project manager for the North Shore Light Rail Transit connector and for the Strategic Visioning Study—both in Pittsburgh. He also was director of planning and preliminary engineering for the Tren Urbano rail system in San Juan, Puerto Rico.

During a 17-year career at the Port Authority of Allegheny County, Secretary Biehler served as director of planning and business development and later director of planning, engineering and construction. His duties included managing a 50-person staff and more than \$500 million in engineering, architecture, construction and value engineering contracts. He directed preparation of the agency's first strategic plan and business plan and initiated and co-directed a collaborative team effort to create an agency-wide vision and critical success measurements. He also played a role in waterway and freight transportation issues in the Port of Pittsburgh region.

Before joining the Port Authority, Secretary Biehler worked for 12 years in city and county government in Pittsburgh on highway and aviation planning. He was involved in the planning for the new landside terminal at Pittsburgh International Airport and in reviews of the administrative organization for the airport's management and operations. He was instrumental in persuading the Port Authority to implement a light rail subway in downtown Pittsburgh.

Secretary Biehler also has served on committees of the Transportation Research Board, the American Public Transportation Association and the University of Pittsburgh. He has written articles for national transportation professional journals and was awarded a Distinguished Alumnus Award from the University of Pittsburgh in 1997.

A native of Rochester, New York, Secretary Biehler is a graduate of the University of Pittsburgh with a degree in civil engineering and holds a master's equivalent certificate in transportation from Yale University. He is a certified professional engineer. He and his wife, Diane, live in Crafton, Allegheny County.

Contact Information:

Pennsylvania Department of Transportation

Allen D. Biehler, Secretary of Transportation

Department of Transportation

Keystone Building

400 North Street

P.O. Box 3543

Harrisburg, PA 17120-0095

(717) 787-5574

(717) 787-5491 Fax

(717) 787-3154 James D. Ritzman, Deputy Secretary for Transportation Planning

Web Site: <http://www.dot.state.pa.us/>



Michael P. Lewis

Director

Rhode Island Department of Transportation

Michael P. Lewis was named Director of the Rhode Island Department of Transportation by Governor Donald L. Carcieri and started work with the agency in mid-March 2008. Director Lewis was an engineer with the Massachusetts Highway Department from 1984 to 1992, when he moved to the Central Artery/Tunnel project. In 1999, he became a Deputy Project Director for the Big Dig project, responsible for engineering and construction and for reorganization of the project's management and leadership. From April 2000 through December 2007, he was Director of the project, part of the Massachusetts Turnpike Authority.

Director Lewis was a recipient of the Move Massachusetts 2000 Special Engineering Achievement Award and the National Engineers Week-Boston: New England Achievement Award. In 2006 he was the recipient of the Boston Engineering Center Leadership Award.

Contact Information:

Rhode Island Department of Transportation

Michael P. Lewis, Director

Department of Transportation

State Office Building

2 Capitol Hill

Providence, RI 02903-1124

(401) 222-2481

(401) 222-6038 Fax

(401) 222-2492 ext. 4100 Vacant, Chief Engineer

(401) 222-5826 ext. 4200 Paul R. Annarummo, P.E., Managing Engineer, Traffic Management

(401) 222- 6940 Robert A. Shawver, P.E., Associate Chief Engineer, Administrator Financial Management Division

Web Site: <http://www.dot.ri.gov/>



H. B. (Buck) Limehouse, Jr.

Secretary

South Carolina Department of Transportation

The South Carolina Senate confirmed Governor Mark Sanford's appointment of Harry Bancroft "Buck" Limehouse, Jr. as Secretary of Transportation Friday morning during the one-day special session of the General Assembly.

Limehouse is the first person in the history of South Carolina to take office as the Secretary of Transportation. Following his confirmation Limehouse said, "I have served SCDOT as a Commissioner, as Chairman of the Commission, as Executive Director and I've also served as a member of the State

Transportation Infrastructure Bank Board. In all of these roles I have dealt with highway initiatives on the state and federal levels. Now I will use this experience to improve our highway system, which includes making our roads safer, as South Carolina's first Secretary of Transportation."

Limehouse had been appointed to the position of Executive Director by the SCDOT Commission on May 1. He became Chief Administrative Officer on June 27 when Governor Sanford signed the DOT Reform Act into law.

In a statement released earlier this week, Governor Sanford said, "Buck Limehouse's wealth of institutional knowledge made him the right person for the job."

Limehouse's experience in transportation runs far and wide in both South Carolina and throughout the Southeast. He was elected as the Commissioner from the 1st Congressional District in 1993. After state government was reorganized in 1994, Limehouse was appointed SCDOT Commission Chairman by Governor Carroll Campbell in that same year. He was reappointed Commission Chairman by Governor David Beasley in 1995, serving until 1999.

During his tenure as SCDOT Commission Chairman, and as a member of the State Infrastructure Bank Board, he initiated several major transportation projects that totaled in the billions of dollars in value. Some of those projects include the Cross Island Parkway, the Southern Connector, the Conway Bypass and the Carolina Bays Parkway.

Following his tenure on the SCDOT Commission, Mr. Limehouse served as a consultant to the Georgia DOT in 2002. His focus was the Northern Arc project, a 60-mile high-speed, limited access freeway north of Atlanta.

When his service with Georgia DOT was complete, Limehouse was nominated by the entire Florida DOT Commission for the post of Secretary of Transportation in that state.

He was one of three finalists for the position out of over 80 candidates that were considered.

Limehouse is a native of Charleston and a 1960 graduate of The Citadel. Among his numerous honors, he was named "Transportation Advocate of the Year" in 1995 by the SC Transportation Policy Council, and he received the Order of the Palmetto from Governor Campbell in 1995 and a second Order of the Palmetto from Governor Beasley in 1999. He is listed in "Who's Who in America" and "Who's Who in the World."

Contact Information:

South Carolina Department of Transportation
Buck Limehouse, Secretary of Transportation
Department of Transportation
Silas N. Pearman Building
955 Park Street
P. O. Box 191
Columbia, SC 29202-3959
(803) 737-1302
(803) 737-2038 Fax
(803) 737-7900 Tony L. Chapman, State Highway Engineer
Web Site: <http://www.scdot.org>



Darin Bergquist

Secretary

South Dakota Department of Transportation

Gov. Mike Rounds announced Oct. 11 [2007] that Darin Bergquist will serve as the secretary for the South Dakota Department of Transportation. Bergquist had been serving as interim secretary of the SDDOT since May 31.

“As interim secretary for the past four months, Darin has proven his ability to manage this large agency,” said Gov. Rounds. “He understands the day-today activities and also brings the legal expertise that will be helpful in managing the many contracts and federal legislation in the future.”

Bergquist began his work with state government in 1996 as an Administrative Law Judge with the Department of Labor. He joined the Department of Transportation in 1998 as an Assistant Attorney General in the Office of Legal Counsel and served as the Program Manager for the Right of Way Office and as Director of Operations before his current appointment.

“I appreciate the opportunity to serve the people of South Dakota in this position,” said Bergquist. “During my time as acting secretary and in my previous nine years with the DOT, I have learned how vital highway systems are to our nation’s economy, security, and quality of life.”

Bergquist is a graduate of Jamestown College with a degree in Business Administration. He obtained his Juris Doctorate from the University of South Dakota School of Law in 1993.

Darin and his wife, Natalie, live in Pierre.

Contact Information:

South Dakota Department of Transportation
Darin Bergquist, Secretary of Transportation
Department of Transportation
Transportation Building
700 East Broadway Avenue
Pierre, SD 57501-2586
(605) 773-5105
(605) 773-3921 Fax
(605) 773-3265 Kevin Tveidt, Deputy Secretary
Web Site: <http://www.sddot.com/>



Gerald F. Nicely

Commissioner

Tennessee Department of Transportation

Gerald F. Nicely was appointed Commissioner of Transportation for Tennessee by Governor Phil Bredesen shortly after his election in November 2002. He assumed the position in January 2003.

Commissioner Nicely had the distinction of serving simultaneously in two state cabinet posts following his December 2005 appointment by the Governor to oversee the restructuring of the Tennessee Department of Safety. In addition to his duties at TDOT, Nicely served as Interim Commissioner of Safety from December 2005 until January 2007. In that role, he worked to initiate changes necessary to restore public confidence and credibility in the law enforcement and licensing agency.

Nicely joined state government and TDOT after more than 30 years of local government experience and a track record of successfully forging public-private partnerships that helped transform Nashville. He served as Executive Director of Nashville's Metropolitan Development and Housing Agency from 1979-2002. Under his leadership, MDHA spearheaded a wide range of development and housing initiatives and was viewed as one of the best-run local agencies in the country. From 1995-97, he served a two-year term as President of the Public Housing Authorities Directors Association Board.

During Nicely's tenure, MDHA helped revitalize downtown Nashville through a series of partnerships that led to development of such projects as the Nashville Convention Center, Riverfront Park, the BellSouth Tower, the LP Field (home to the NFL Tennessee Titans), the Gaylord Entertainment Center, the Frist Center for the Visual Arts and Nashville's state-of-the-art Main Library.

Nicely grew up in Oak Ridge and is a graduate of Oak Ridge High School. He holds both bachelors and masters degrees in economics from the University of Tennessee. He is a U.S. Army veteran. He serves on the boards of the Frist Center for the Visual Arts and the American Association of State Highway and Transportation Officials. He is an alumnus of Leadership Nashville.

In accordance with Governor Bredesen's priorities for TDOT, Nicely has worked to change the culture of the department by increasing its credibility with the general public and local governments, developing a new multi-modal Long Range Transportation Plan, insuring compliance with all environmental laws and regulations, and streamlining the project development process.

Nicely is married to Donna Nicely, director of the Nashville Public Library system, and has two grown daughters and three grandsons.

Contact Information:

Tennessee Department of Transportation

Gerald F. Nicely, Commissioner

Department of Transportation

700 James K. Polk Building

505 Deaderick St.

Nashville, TN 37243-0349

(615) 741-2848

(615) 741-2508 Fax

(615) 741-0791 Paul Degges, Chief Engineer

(615) 741-2848 Ed Cole, Environmental Bureau Chief

(615) 741-5374 Randy Lovett, Chief of Administration

Web Site: <http://www.tennessee.gov/tdot>



Amadeo Saenz, Jr., P.E.

Executive Director

Texas Department of Transportation

Amadeo Saenz Jr., P.E., is executive director of the Texas Department of Transportation (TxDOT). Under Texas Transportation Commission direction, he manages, directs, and implements TxDOT policies, programs, and operating strategies. He also represents TxDOT before the Texas Legislature and other entities. He became executive director Oct. 1, 2007.

After earning a Bachelor of Science degree in civil engineering (with honors) at the University of Texas at Austin, Saenz joined TxDOT in 1978 in the Pharr District as an engineering laboratory assistant. Working within the district, he progressed through various positions including engineering assistant, assistant area engineer, assistant field operations engineer, and area engineer.

He was named district engineer in the Pharr District in October 1993. He held this position until his appointment as Assistant Executive Director for Engineering Operations in Austin, which became effective Nov. 1, 2001. In this role, he implemented and managed TxDOT's engineering operations policies, programs and operating strategies according to federal and state laws and Texas Transportation Commission regulations and directives.

A native of Hebbronville, Saenz is a past member of the Laredo and Pharr Rotary and was active with the McAllen-area Boy Scouts. He served on the Civil Engineering External Advisory Committee for the University of Texas at Austin. He owns and operates a small cattle ranch in South Texas, and he enjoys horseback riding and hunting.

Saenz and his wife, Geraldine, have two children, Priscilla Marie and David Aaron.

Contact Information:

Texas Department of Transportation

Amadeo Saenz, Executive Director

Department of Transportation

Dewitt C. Greer Highway Building

125 E. 11th Street

Austin, TX 78701-2483

(512) 305-9512

(512) 463-0283 Fax

(512) 305-9527 Steven E. Simmons, Deputy Executive Director

Web Site: <http://www.dot.state.tx.us>



John Njord
Executive Director
Utah Department of Transportation

John R. Njord has served as Executive Director of the Utah Department of Transportation (UDOT) since May 2001.

UDOT is an agency of 1,800 employees with responsibility for the design, construction, maintenance, and operation of the 6,000-mile state system of roads and highways.

Mr. Njord joined the Department in 1988, where he has served as the Deputy Director, Chief Engineer, Urban Planning Engineer, and other engineering positions. He also served as the UDOT Director of Transportation Planning with the Salt Lake Organizing Committee, where he was responsible for transportation planning for the 2002 Olympic Winter Games.

Mr. Njord is the past President of the American Association of State Highway and Transportation Officials (AASHTO), and is a member of the American Society of Civil Engineers. The Public Relations Society of America named Mr. Njord the "Utah Communicator of the Year" in November 2002.

Mr. Njord graduated from the University of Utah with a bachelor's degree in Civil Engineering and is a registered professional engineer. He and his wife, Sherry Painter Njord, have been married for 22 years and have four children.

Contact Information:

Utah Department of Transportation
John R. Njord, Executive Director
Department of Transportation
4501 S. 2700 West
Salt Lake City, UT 84119
(801) 965-4113
(801) 965-4338 Fax
(801) 965-4113 Carlos Braceras, Deputy Director
Web Site: <http://www.sr.ex.state.ut.us>

David Dill (no photo available)

Secretary

Vermont Agency of Transportation

David Dill of Lyndon was appointed Deputy Secretary of the Agency of Transportation in August 2004. Prior to this appointment, he spent six years as the Agency's Director of Maintenance and Operations with responsibility for the Agency's nine maintenance districts. For the last two of those years, he also had responsibility for Vermont airport, public transit, and rail operations.

Dill earned a BA at Wake Forest University and holds a master's degree in Systems Management from the University of Southern California. He was also a distinguished graduate of the Air Force Command and Staff College. He served in the US Air Force for 21 years as a pilot and political/military officer, including a tour in the Office of the Secretary of Defense. He retired as a full colonel.

Prior to coming to the Agency, Dill was the first Town Administrator for the Town of Lyndon, serving for eight years and still residing in the town. Subsequently he also served as a town Selectman for four years. *Contact Information:*

Vermont Agency of Transportation
David Dill, Secretary of Transportation
Agency of Transportation
One National Life Drive
Montpelier, VT 05633-5001
(802) 828-2657
(802) 828-3522
(802) 828-2657 David C. Dill, Deputy Secretary
Web Site: <http://www.aot.state.vt.us>



Pierce R. Homer
Secretary of Transportation
Commonwealth of Virginia

Pierce R. Homer was reappointed Virginia's Secretary of Transportation by Governor Kaine on January 5, 2006, having also served as Secretary of Transportation under Governor Warner. As Secretary, Homer oversees management and budgeting for the Departments of Transportation, Motor Vehicles, Aviation, and Rail and Public Transportation as well as for the Motor Vehicle Dealer Board and the Virginia Port Authority. Secretary Homer also serves as chairman of the Commonwealth Transportation Board.

Prior to his appointment as Secretary, Pierce Homer served as Deputy Secretary of Transportation with functional oversight of the Virginia Department of Transportation, private partnership programs, and technology investments. As Deputy Secretary, he worked with the transportation agencies to develop and implement uniform cost and revenue estimating, debt management, and accountability measures.

Before joining the Office of the Secretary of Transportation, Mr. Homer spent 15 years with the Prince William County government in several senior management positions, including Deputy County Executive with direct oversight of county agencies.

Secretary Homer earned his B.A. from Haverford College in 1978 and his Masters in Public Affairs from the University of Texas at Austin in 1988.

Contact Information:

Commonwealth of Virginia
Pierce R. Homer, Secretary of Transportation
Office of the Secretary of Transportation
Patrick Henry Building, 3rd Floor
1111 East Broad Street
PO Box 1475
Richmond, VA 23218-1475
(804) 786-8032
(804) 786-6683 Fax
Web Site: <http://www.transportation.virginia.gov/>



David S. Ekern, P.E.

Commissioner

Virginia Department of Transportation

Since his appointment by Gov. Timothy Kaine in September 2006, Commissioner David S. Ekern P.E., has continued the Virginia Department of Transportation's (VDOT) commitment to serving as a 21st century leader in transportation.

Since joining the agency, Ekern has focused his efforts on continuing to prepare for the future by reshaping the transportation system, reshaping the business and reshaping the workforce. Under Ekern's leadership, VDOT has made significant strides in these areas.

Most recently:

- Initiating a \$1.7 billion project in Northern Virginia to reduce congestion by constructing the first-ever dedicated high-occupancy toll (HOT) lanes—an innovative advancement to the transportation system.
- Meeting or exceeding all on-time and within budget project delivery performance goals for the first time in VDOT history, and implementing new programs to coordinate land use and transportation decision-making—an improvement to the business and agency practices.
- Streamlining operations by consolidating 335 maintenance facilities into 248 locations while maintaining customer service commitments and emergency response capability—creating a more effective and efficient workforce.

Prior to joining VDOT, Ekern was director of the Idaho Transportation Department. He also dedicated 33 years of service with the Minnesota Department of Transportation.

During 2001 to 2003 he served full time with the American Association of State Highway and Transportation Officials.

Ekern was appointed to a three-year term on the Transportation Research Board Executive Committee in January 2008. He is a member of numerous professional associations and societies and has earned the standing of Fellow in the American Society of Civil Engineers.

Ekern received his Bachelor of Science degree in Civil Engineering from the University of Minnesota and his Masters in Business Administration from the University of St. Thomas.

Contact Information:

Virginia Department of Transportation
Dave Ekern, Commissioner
Department of Transportation
1111 E. Broad Street, Suite 3054
Richmond, VA 23219
(804) 786-2801

(804) 786-2940 Fax
(804) 786-8032 Ralph M. Davis, Deputy
Secretary
(804) 786-8032 Scott E. Kasprovicz,
Deputy Secretary
Web Site: <http://www.virginiadot.org>



Paula J. Hammond

Secretary

Washington State Department of Transportation

Paula J. Hammond has dedicated her 28-year professional engineering career to the transportation system of Washington State. In her most recent position as Chief of Staff for the Department of Transportation, Paula served as adjunct to the Secretary; providing day-to-day leadership and oversight of the agency's administration and communications, with major responsibilities in two areas:

- Primary responsibility for external agency relations, which includes the agency's communications efforts with Tribes, state and local agencies, Transportation Commission, Governor's Office, legislative leadership, congressional members and transportation interest groups.
- Assuring that modal divisions have the capacity and strategies for advocacy of their modes, delivery of their programs, and close integration throughout the department. Modal divisions are Aviation, Highways & Local Programs, Public Transportation, Freight Systems and Rail.

Paula becomes the first female to serve as Secretary of Transportation in Washington. She will manage the agency and its more than 7,000 employees. The agency maintains 7,000 miles of highways and 3,300 bridges and tunnels. It also operates Washington State Ferries, with 29 boats that carry 26 million passengers per year.

Paula's new agenda proposes a continued attack on congestion through a strategic, balanced program of services and projects:

- First, with *greater efficiency* on existing highways through increased incident response, continued use of technology to improve flow, and innovations that will make the best use of the highways we already have.
- Next, by continuing to *strategically add capacity* as we continue to deliver the over 400 improvement projects the 2003 and 2005 transportation packages provided. Critical chokepoints and bottlenecks are being removed. With our regional partners we will continue to remove significant gaps in our highway system.
- Third, we must provide more options to reduce demand. The recent Performance Audit on Congestion applauded WSDOT for the Puget Sound HOV system and planned SR 167 high occupancy toll lanes and encouraged more innovations. To *provide incentives and relieve demand* we can also consider expanding commute options like express bus service, vanpools, Sounder trains and light rail.

Paula was born and raised in Klamath Falls, Oregon, and is a graduate of Oregon State University, with a BS in Civil Engineering, and a Professional Engineer. Since joining the Washington State Department of Transportation in 1979, as an entry level engineer in the Lacey field office, she has worked in all areas of the department's operations, capital delivery and policy programs.

Other positions held by Paula during her career include Assistant Secretary, Highways and Local Programs; Program Manager, Olympic Region; Transportation Planning Manager, Olympic Region; and, Transportation Engineer, Olympic Region.

Paula's husband Alan is a Professional Land Surveyor. They have three children, Greg, Rachel, and Kerry.

Contact Information:

Washington State Department of Transportation
Paula J. Hammond, Secretary of Transportation
Department of Transportation
310 Maple Park Ave., SE
PO Box 47315
Olympia WA 98504-7315
(360) 705-7027
(360) 705-6888 Fax
(360) 705-7024 Larry Ehl, Federal Legislative Liaison
Web Site: <http://www.wsdot.wa.gov>



Paul A. Mattox, Jr.

Cabinet Secretary/Commissioner of Highways

West Virginia Department of Transportation

Paul A. Mattox, Jr. was named Commissioner of Highways by Governor Joe Manchin III in January 2005. Later appointed in June 2006 to the position of Cabinet Secretary for Department of Transportation, he currently serves in a dual capacity as Secretary/Commissioner of Highways.

Secretary Mattox is a Nitro native and began his career at the Division of Highways as a co-op student in 1979 and worked with the Division off Highways until the fall of 1987. Since leaving DOH, Mattox has worked with Woolpert, LLP, E. L. Robinson Engineering Company and RPM Engineers, PLLC.

He holds a Bachelor of Science degree from West Virginia University Institute of Technology and a Master of Science degree in engineering from Marshall University College of Graduate Studies. He is a graduate of Leadership West Virginia and has served as president of the West Virginia Section of the American Society of Civil Engineers.

Secretary Mattox is a registered professional engineer in West Virginia, Ohio, Virginia, Kentucky and Alabama and is also a registered professional land surveyor in West Virginia. He has extensive experience in designing and managing public works projects for highways, bridges, water and wastewater systems and site development.

Contact Information:

West Virginia Department of Transportation

Paul A. Mattox, Secretary

Department of Transportation

Building 5

1900 Kanawha Boulevard, E.

Charleston, WV 25305-0440

(304) 558-3505

(304) 558-1004 Fax

Web Site: <http://www.wvdot.com>



Frank Busalacchi,

Secretary

Wisconsin Department of Transportation

In January of 2003, Frank Busalacchi accepted Governor Jim Doyle's appointment to be Secretary of the Wisconsin Department of Transportation. Busalacchi was formerly the secretary-treasurer of Teamsters Local 200 based in Milwaukee, one of the largest Teamster locals in the state. He began with the Teamsters as a business agent in 1979 and was elected president in 1991 and secretary-treasurer in 1994.

Secretary Busalacchi leads one of the largest state agencies with over 3,600 employees and dozens of satellite offices. WisDOT's annual budget of over \$2.4 billion includes support for all modes of transportation, including state highways, local roads, railroads, public transit systems, airports, harbors and bicycle and pedestrian facilities. The department also serves 50,000 people each day through the Division of Motor Vehicles, while the Wisconsin State Patrol enforces laws and aids motorists throughout the state.

Secretary Busalacchi leads the state's efforts to rebuild the Marquette Interchange Project in downtown Milwaukee. The \$810 million project is the largest highway construction job ever in Wisconsin, and the Secretary has set key goals to build the project safely, on-time, on-budget and by involving the entire community.

The Secretary also plays a leading role in national passenger rail issues. In 2005, he accepted the post as chair of the States for Passenger Rail Coalition, an alliance of 23 state DOT's calling for expanded federal support of intercity passenger rail. Secretary Busalacchi has testified to Congress about the importance of passenger rail and is working to improve existing Amtrak service and plan for new high-speed rail service in Wisconsin.

Secretary Busalacchi was recently appointed a member of the National Surface Transportation Policy and Revenue Study Commission. The commission is to study the current condition of the surface transportation system, identify future needs and develop financing recommendations no later than July 1, 2007. The commission is comprised of 12 members and is chaired by U.S. DOT Secretary Mary Peters.

Secretary Busalacchi has a long-time commitment to improving Wisconsin. He was president of the Summerfest Board of Directors and chair of the negotiating committee responsible for the lease between Milwaukee World Festivals and the city of Milwaukee. He also served as the construction committee chairman for the Miller Park Baseball Stadium construction project. He was a member of the Southeast Wisconsin Regional Planning Commission advisory committee to the southeast freeway study and a member of the Greater Milwaukee Committee.

Secretary Busalacchi, his wife and their family reside in Brookfield.

Contact Information:

Wisconsin Department of Transportation
Frank Busalacchi, Secretary
Department of Transportation
State Transportation Building
4802 Sheboygan Avenue

PO Box 7910
Madison, WI 53707-7910
(608) 266-1114
(608) 266-9912 Fax
Web Site: <http://www.dot.state.wi.us>



John Cox

Director

Wyoming Department of Transportation

Director John Cox was appointed as WYDOT Director by Gov. Dave Freudenthal in January 2005, becoming the fourth person to serve as director since the agency was created during the Wyoming state government reorganization of 1990-91.

Prior to appointment as director, Cox served as administrator of the WYDOT's Highway Patrol division for nearly seven years. Among his accomplishments during that time has been leading the most comprehensive reorganization of the Patrol since the 1960s, improving efficiency and communications and giving more decision-making authority to supervisors in the field.

"I was tremendously impressed with Col. Cox's years of dedication to the safety and efficiency of Wyoming roads and by his ability to lead," Gov. Freudenthal said in announcing Cox's appointment.

As director, Cox is responsible for Wyoming's largest and most diverse state agency, with an annual budget of nearly \$440 million and counting more than 2,000 employees based in 60 locations.

Cox was born in Denver and raised in York, Neb. He first worked for the Highway Patrol in 1978 as a trooper based in Rock Springs.

His 28-year law enforcement career also included 11 years as chief of police in Powell and five years as a division supervisor in the Douglas Police Department, as well as positions with the Converse County Sheriff's Department and the Chadron (Neb.) Police Department.

Cox has a bachelor's degree in criminal justice from The International University of Missouri and is a graduate of the FBI National Academy and the FBI's law enforcement executive development course.

Contact Information:

Wyoming Department of Transportation

John F. Cox, Director

Department of Transportation

5300 Bishop Boulevard

Cheyenne, WY 82009-3340

(307) 777-4484

(307) 777-4163 Fax

Web Site: <http://dot.state.wy.us>